

A meeting of the Mission Fulfillment Committee of the Board of Regents was held on Thursday, December 14, 2017, at 7:45 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Abdul Omari, presiding; Thomas Anderson, Richard Beeson, Linda Cohen, Michael Hsu, Dean Johnson, Peggy Lucas, David McMillan, Ken Powell, Darrin Rosha, and Steve Sviggum. Patricia Simmons participated by phone.

Staff present: President Eric Kaler; Chancellors Michelle Behr and Lendley Black; Interim Chancellor Lori Carrell; Executive Vice President and Provost Karen Hanson; Senior Vice President Brian Burnett; Vice Presidents Bernard Gulachek, Allen Levine, and Matt Kramer; General Counsel Douglas Peterson; and Executive Director Brian Steeves.

Student Representatives present: Marta Dean and Alexandra Ulland.

Regent Omari invited Provost Hanson; Robert McMaster, Vice Provost and Dean of Undergraduate Education; and Sean Garrick, Associate Vice Provost, Office for Equity and Diversity, to discuss diversity in Twin Cities campus undergraduate enrollment, as detailed in the docket.

Hanson reminded the committee that the Board had engaged in several conversations throughout the past year on this topic, adding that those conversations led to development of a resolution put forth by the administration. McMaster provided an overview of system-wide enrollment data for students of color and American Indian students and explained that there has been growth in the number of students from underrepresented populations. He highlighted the University's recruitment initiatives and retention efforts for students of color and American Indian students. As an example of these efforts, Garrick reported on the work of the North Star STEM Alliance, an NSF-funded program in which the University participates collaboratively with other colleges and community organizations in order to increase the number of students of color receiving degrees in STEM fields.

McMaster explained that data from admissions applications drives the programming for prospective and current students and reported that the University's application for admission now includes more detailed questions about race and ethnicity. He reported that the Coalition Application and the Common Application, both utilized by students applying to the University, do not collect information at the same level of detail. McMaster reported on the retention rate and four- and six-year graduation rates by race/ethnicity and provided an overview of responses to campus climate-related questions asked in the Student Experience in the Research University (SERU) survey.

McMaster referred committee members to the resolution. Kaler explained that the resolution will ensure that the University continues to serve communities across the state and values equity and diversity.

Omari explained that the draft resolution was consulted with the Office of General Counsel and also thanked the student representatives for emphasizing disaggregation of student demographic data in their most recent report to the Board. He reminded the committee that the focus of the resolution is the Twin Cities campus because it responds to the Twin Cities campus 5-year enrollment plan.

Regent Simmons remarked on the positive progress in recruitment and retention of students of color and asked about the necessity of a resolution focused on the Twin Cities campus. Kaler explained that the resolution reinforces the University's commitment to underserved

In response to questions from Student Representative Ulland, McMaster explained that most of the diversity on the Twin Cities campus is shaped by Minnesota resident students and that diversity is attentive to the diversity in the state's population.

In response to questions from Regent Johnson, McMaster reported that financial aid and scholarships are among the top reasons admitted students choose not to attend. He added the University cannot compete with the scholarships students receive to attend other institutions, especially private colleges.

Regent Omari in

In response to questions from Regent Powell, Furco explained that

Anderson remarked on the importance of ideas generating start-ups that lead to jobs for Minnesotans and encouraged aspirational goals in this area.

Regent Omari invited Michelle Behr, Chancellor of the University of Minnesota Morris (UMM), to discuss enrollment planning for the campus, as detailed in the docket.

Behr noted that UMM has a unique role in the system, serving students from underserved

Swenson College of Science and Engineering (Duluth campus) – Create undergraduate minor in Statistics

College of Education and Human Development (Twin Cities campus) –

UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS

Audit & Compliance Committee  
December 14, 2017

A meeting of the Audit & Compliance Committee of the Board of Regents was held on Thursday, December 14, 2017, at 11:00 a.m. in the West Committee Room, 600 McNamara Alumni Center.

Regents present: Linda Cohen, presiding; Michael Hsu, Peggy Lucas, David McMillan, and Ken Powell.

Staff present: President Eric Kaler; Chancellors Michelle Behr and Lendley Black; Executive Vice President and Provost Karen Hanson; Senior Vice President Brian Burnett; Vice Presidents Michael Berthelsen, Bernard Gulachek, and Allen Levine; Executive Director Brian Steeves; Associate Vice President Michael Volna; and Chief Auditor Gail Klatt.

Student Representatives present: Lauren Anderson and Apoorva Malarvannan.

UPDATE ON TWIN CITIES UNDERGRADUATE ADMISSIONS AUDIT FINDINGS

Regent Cohen invited Gail Klatt, Chief Auditor; Karen Hanson, Executive Vice President and Provost; and Robert McMaster, Vice Provost and Dean of Undergraduate Education, to present an update on the Twin Cities Undergraduate Admissions audit findings, as detailed in the docket.

Klatt reminded the committee that the item

management solutions. He explained that IT investment is necessary to address the audit recommendations and the best solution is to implement a new system.

In response to a question from Regent Lucas, McMaster explained that there is no real limit to the number of application fee waivers the Office of Admissions can offer. Hanson (a) 20 (n) 5(n) 5 ) 22(n) 5(s) 3



Kumher referred the committee to additional reports that appear as information items in the docket, including the Chief Compliance Officer's required semi-annual report and the institutional conflict of interest report.

#### EXTERNAL AUDITOR REPORT

Regent Cohen invited Suzanne Paulson, Assistant Controller; Katie Knudtson, Partner, Deloitte & Touche LLP; and Judy Dockendorf, Managing Director, Deloitte & Touche LLP (Deloitte), to present the external auditor's opinion on t





The meeting adjourned at 12:27 p.m.

A handwritten signature in black ink, appearing to read "Brian R. Steeves". The signature is written in a cursive style and is positioned above a horizontal line that is partially obscured by a redaction bar.

BRIAN R. STEEVES  
Executive Director and  
Corporate Secretary

Year 2017-1



She cautioned that even with additional funding for recruitment, the University may still see a decrease in NRNR students. She emphasized what she view

Regent Sviggum expressed his support for the proposed increase. He remarked that the market supports the increase and reminded the committee that if revenue does not come from increasing NRNR tuition, the University will need to get it from resident students or Minnesota taxpayers.

Regent Rosha stated that his only reservation with the proposed plan is that it takes the University









including the Transportation Sustainability Fee, Auxiliary units, and Coca Cola. See enclosed documentation for basis for supplier selection.

To Elsevier, Inc. for an estimated \$8,663,000 for subscription to Elsevier ScienceDirect as needed for the University Libraries for the period of January 1, 2018, through December 31, 2020. This is a three-year license with Elsevier. The first year (2018) will cost an estimated \$2,802,532 and increase approximately 3 percent in 2019 and 2020 totaling the three-year contract at an estimated \$8,663,000. The \$8,393,000 allotted as payment to Elsevier over the next three years is included in the University Libraries 2018, 2019 and 2020 budgets, as well as the 2018, 2019 and 2020 budgets for Duluth, Morris and Crookston Libraries. Supplier was selected by University Libraries under the authority granted by Board of Regents Policy: *Libraries and Archives* and under the University's purchasing of goods and services policy.

To Mavo Systems and Environmental Plant Services for approximately \$2,000,000 for providing Emergency Water Event Services as needed for the Facilities Management





on compensation or financial risk. He noted that the Board approves tenure for outside hires and that adding approval of faculty contracts will not burden the process.

Regent Simmons

Kaler are included in the contract, they will not trigger the threshold. He suggested that the value the Board brings is basic oversight of the public's resources, and offered that the Board would be exercising oversight of the appointment more than judgment of what the decision should be.

Regent Anderson agreed that the Board provides oversight value and that the Board should exercise that oversight by evaluating how the administration performs against the budget. He stated that if a dean wants to use an approved budget to hire an individual for \$2.1 million, it is the Boar



Steeves outlined the remaining items requiring review. He described the

She added that she is unaware of any peer institutions currently considering removing an audit committee charter.

The committee engaged in a discussion regarding the proposed charge and whether should be repealed and combined with BOAG.

COMMITTEE CHARGES:  
GOVERNANCE & POLICY COMMITTEE

Regent Rosha invited Executive Director Steeves to discuss a draft committee charge for the Governance & Policy Committee, as detailed in the docket.

Steeves reviewed the committee charge. He explained that the role of the committee is to ensure the integrity and high performance of the Board. He outlined ways the committee will carry out its role, including guiding the board to articulate a clear vision for the University, clarifying reserved and delegated authorities, thoughtfully considering risk, and establishing institutional benchmarks and performance measures.

The meeting adjourned at 9:17 a.m.

BRIAN R. STEEVES  
Executive Director and  
Corporate Secretary



President Kaler reported on several items, including his recent visit to China; the federal tax bill;



Regent McMillan invited President Kaler and Provost Hanson to present for review the 2017  
[REDACTED] (report), as detailed in the docket.

Hanson reminded the Board of the report









Regent Simmons, vice chair of the committee, reported that the committee voted unanimously to recommend:

- 1) Approval of the Com

commitment to hold the rate increases to no more than 5.5 percent for continuing nonresident/non-

particular matters involving the University of Minnesota.

NOW, THEREFORE, BE IT RESOLVED, that in accordance with Minn. Stat. § 13D.01, Subd. 3 and 13D.05, Subd. 3(b), the remainder of this Board of Regents meeting will be non-public for the purpose of discussing attorney-client privileged matters related to potential litigation involving non-public educational data.

A motion was made and seconded, and the Board voted 10-0 to approve the resolution. The public portion of the meeting ended at 12:56 p.m. Regent Cohen abstained from voting.

Due to a technical issue, Regent Simmons was unable to participate in the non-public portion of the meeting.

The meeting adjourned at 2:00 p.m.